

# Green Performance Contracting (PC)



**Leverage your Facilities  
in your organization's journey toward sustainability**

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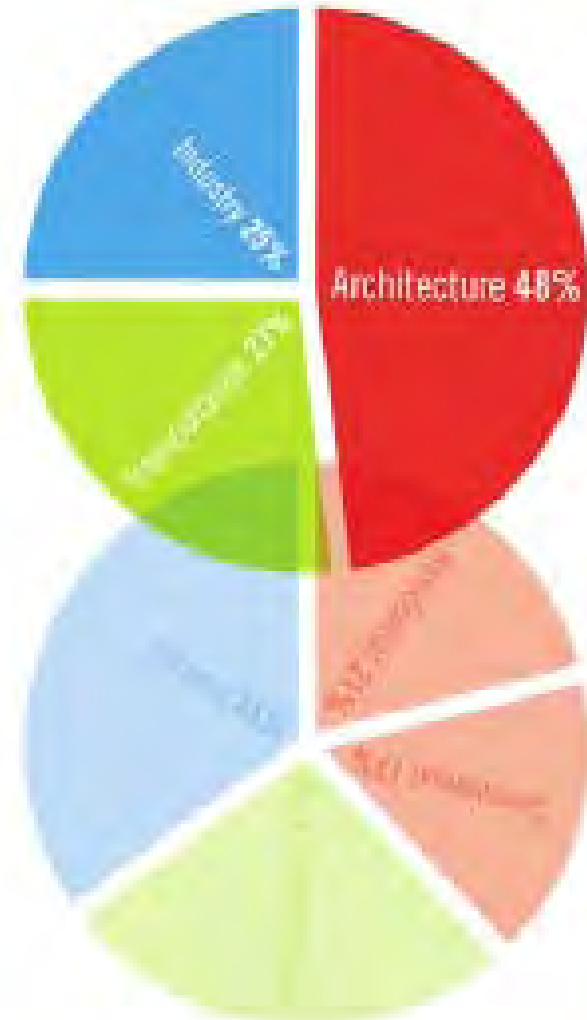
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# The Problem: Buildings Pollute

- Buildings Contribute 40-50% of greenhouse gas (GHG) emissions
- Create 65% of all municipal waste
  - 90% of C&D waste could be recycled
- 65% of all solid waste
  - 90-95% of construction and demolition was could be recycled



*From Metropolis website. Data from Ed Mazria;  
graphic by Criswell Lappin*

# A Cost Effective Solution ...

- A resource efficient building that:
  - Reduces energy use
  - Reduces CO2 production
  - Increased use of renewable energy
  - Reduced consumption of resources
  - Reduced generation of pollution
  - Healthy buildings and occupants

*A.K.A. = A GREEN BUILDING*

# What is a green building?

- Resource efficient
  - Natural Resources
  - Human Resources
  - Financial Resources
- Healthy indoor environment
  - Promotes health and productivity
- Minimal impact on outdoor environment
  - Low GHG emissions
  - Impact on waste water
  - Impact on landfills

**Green Does Not Cost Money,  
It Saves Money (\$\$\$)!**



# Green Performance Contracting (PC)

## Some details

- Install the same Energy Efficiency in traditional PC, but add Water Efficiency, Renewable Energy, Waste Management, Streamlined Purchasing, green policies and procedures, etc.
- Obtain LEED-EB certification
- Entire project paid for thru savings in existing operations and maintenance budgets
- Guaranteed Results
  - Operational performance
  - Financial performance & guaranteed savings
- Sound too good to be true? It's not, in fact it's very feasible with well established contracting mechanism = Performance Contracting
  - Enabling legislation exists in 49 states
  - \$4 Billion industry

# Doesn't green cost more?

- People think a healthy high performance green building is too expensive
- Savings potential is 50 cents to \$1 a square foot per year.
- The most expensive component is achieving the energy efficiency pre-requisites for LEED-EB
  - Need ENERGYSTAR rating of 60, will soon change to 67. Can achieve 1 LEED point for every 3 ENERGYSTAR points improved
  - With Performance Contracting this pre-requisite is paid for by the savings – out of existing operating budgets

# *Some Green PC Improvements*

## Some 'no-brainer' examples

1. Optimize building orientation
2. Use sustainable landscaping
- 3. Try day cleaning and green cleaning**
- 4. Install a Green and/or White Roof**
- 5. Get the building Energy Star rated**
6. Use moisture-control barriers and air barriers on the exterior
- 7. Pack in high R-value insulation**
8. Design-in low-e glazed windows
9. Install skylights and light shelves
- 10. Provide task ambient lighting, get light where occupants need it**
11. Put in time clocks, occupancy sensors, and dimming ballasts.
12. Use scotopic enhanced lighting
13. Install harmonic canceling transformers in the electrical system
14. Think underfloor air distribution
- 15. Try variable-speed drives**
- 16. Control your plug load**
17. Specify "UVGI" (ultraviolet germicidal irradiation) and electronic air cleaners
- 18. Check out waterless urinals and low-flow plumbing fixtures**
19. Look into gray water recovery and UV treatment for drinking water
- 20. Deploy a building management system (with sub-metering)**
21. Design with movable walls and wireless sensors and controllers
- 22. Use low- VOC carpet tiles**
23. Install high-performance ceiling tile
24. Use sound masking, overhead or under the raised floor
- 25. Pay for the efficient skinny LCD monitors**
26. Specify eco-friendly products

# Green maintenance practices

- Inadequate maintenance can defeat HVAC project design, installation and operation
- After building offgasing and HVAC system design, commissioning and addressing chemicals used for cleaning can have the next largest controllable impact on IAQ.
  - Chemicals for cleaning examples
    - Use GreenSeal (or other) green chemicals that are gentle to environment and people
    - Automate dispensing of housekeeping chemicals and reduce usage 30% - 60%
    - Use recycled content paper
    - Dispose of cleaning wastes in environmentally safe ways
- Switch to recycled paper and program all printers to print double-sided
- Clean to reduce health risks first, and to improve appearance second
- Minimize employee exposure to harmful contaminants
- Minimize the pollutants entering the building through good filtration, good entryway mats, and careful procurement rules

Pyramid of Savings Streams Form Green Existing Buildings (\$0.90 per sq. ft. per year)



Education & Communication (\$0.05)

Recycling (\$0.06)

Water Efficiency (\$0.06)

Sustainable Sites (\$0.07)

O&M / Performance Measurement (\$0.08)

Green Cleaning (\$0.13)

Commissioning (\$0.15)

Lighting Upgrades (\$0.15)

Mechanical Upgrades (\$0.15)

# Energy & Atmosphere

	<b>Save</b>	<b>Cost</b>	<b>Payback</b>
▪ Building Commissioning	.15	.20	1.3 years
▪ Optimize Energy Performance	.30	TBD	0-10 years
▪ Renewable/Alternative Energy	TBD	TBD	TBD
▪ Building Op. & Maintenance	.04	.10	2.5 years
▪ Performance Management	<u>.02</u>	.03	1.5 years
	<b>Total</b>	<b>\$.51</b>	

# Indoor Environmental Air Quality

	<b>Save</b>	<b>Cost</b>	<b>Payback</b>
▪ Outdoor Air & Exhaust	-	.01	-
▪ Outdoor Air Delivery Monitoring	-	.04	-
▪ Controllability of Systems	.02	TBD	-
▪ Thermal Comfort	-	.02	-
▪ Green Cleaning	.02	.01	6 months
▪ Day Cleaning	<u>.10</u>	-	immediate
<b>Total</b>	<b>\$.14</b>		

# Water Efficiency

	<b>Save</b>	<b>Cost</b>	<b>Payback</b>
■ Minimum Water Efficiency	.02	.02	1 year
■ Water Efficient Landscaping	.02	.05	2.5 years
■ Water Use Reduction	<u>.02</u>	.02	1 year
	<b>Total</b>	<b>\$ .06</b>	

# Materials & Resources

	<b>Save</b>	<b>Cost</b>	<b>Payback</b>
■ Source Reduction & Mgmt	.02	.02	1 year
■ Construction Waste Mgmt	.03	.01	4 months
■ Sustainable Cleaning Products	.01	-	-
■ Occupant Recycling	<u>.03</u>	.04	1.3 years
	<b>Total</b>	<b>\$ .09</b>	

# Sustainable Sites

	<b>Save</b>	<b>Cost</b>	<b>Payback</b>
■ Erosion/Sediment Control	.01	.01	1 year
■ Plan for Site & Exterior	.01	-	-
■ Reduce Site Disturbance	.01	.01	1 year
■ Storm water Management	.01	.01	1 year
■ Alternative Transportation	<u>.03</u>	-	-
	<b>Total</b>	<b>\$</b>	<b>.07</b>

# Innovation in Upgrades Operations & Maintenance

	<b>Save</b>	<b>Cost</b>	<b>Payback</b>
▪ Education & Comm. Program	.05	TBD	TBD
(Program can yield 5 LEED credits)			
	<b>Total</b>	<b>\$</b>	<b>.05</b>

## Case Study National Geographic Society

National Geographic  
Society Headquarters  
Complex  
Washington DC  
Commercial Office  
LEED-EB Silver  
Pilot Project

### HIGHER:

1. Appraised value
2. Tenant rates
3. Credit rating

### LOWER

1. Interest rates on debt
2. Waste disposal costs
3. Operating costs

**24** million  
dollars in  
**ADDED VALUE**  
for a  
6 million dollar  
investment



# Case Study

## Thomas Properties Group

Joe Serna Jr.  
California EPA  
Headquarters  
Sacramento, CA  
Commercial Office  
LEED-EB Platinum  
Pilot Project

### HIGHER

1. Staff retention
2. Occupant
3. Asset Value

### LOWER

1. Energy Use
2. Waste Disposal
3. Operational Costs

**10** million dollar  
increase  
in asset value.

**100,000** dollars  
in annual savings due to  
improved operations.



# Questions & Answers



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